

Department of Energy

Washington, DC 20585

Mr. Stan Ryan President and CEO Darigold 1130 Rainier Avenue South Seattle, WA 98144

Dear Mr. Ryan:

Congratulations to you and the Darigold team for achieving a 13.4% cumulative improvement in energy intensity from a 2009 baseline in partnership with the U.S. Department of Energy's Better Buildings, Better Plants Challenge. This puts you on track to meet your 25%, 10-year goal. Darigold is leading the way on industrial energy efficiency and demonstrating that ambitious energy-saving targets can be met through strong energy management practices and cost-effective investments. I would like to specifically commend your Plant Energy Teams, with the assistance of Mr. Uli Schildt, Darigold's Energy Engineer, who have done important work to ensure the success of our partnership.

I'm glad Darigold has taken advantage of the program to host two In-Plant Trainings at your Caldwell, Idaho, and Sunnyside, Washington, facilities, respectively. The trainings taught dozens or your employees how to assess, identify, and quantify energy efficiency opportunities in industrial steam and compressed air systems. Your published implementation model on your Plant Energy Assessments Program has also provided other industrial organizations with an actionable guide to improving facility energy efficiency. We would like to encourage you to build on your progress and would be happy to explore various ideas, including the Better Plants supply chain and water savings initiatives. My staff would be happy to discuss these opportunities with your team.

Thank you for leading the way on energy efficiency. Together with 177 other Better Plants partners, your efforts are helping to cut energy waste, grow jobs, reduce air pollution, and improve the competitiveness of the U.S. manufacturing sector. I extend my congratulations again on your achievement of a 13.4% total improvement in energy intensity from a 2009 baseline and look forward to continuing and expanding our partnership.

Sincerely

Mark/Jøhnson

Director of Advanced Manufacturing Office Office of Energy Efficiency & Renewable Energy

U.S. Department of Energy

cc: Mr. Ulit Schildt